

Executive Management
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Journal no.: 2021-307

October 14, 2021

For the Members of the IT University Board

Comments on the minutes are kindly asked to be given in writing to the Journal (journalen@itu.dk) on October 8, 2021, at the latest.

If no objections have been received within the deadline, the minutes will be regarded as approved. Subsequently, decisions and initiatives will be effectuated, and the Publicly Available Information made public. The minutes are formally approved as the first item on the next Board meeting.

If objections of essential character are received within the deadline, the revised minutes will be sent out to the Members of the Board with a **further 8 days of deadline for objections**. If no further objections have been received within this deadline, the minutes will be made public. **In the case further objections are received within this deadline, the minutes will await approval at the next Board meeting before they are made public.**

Confidential Items are marked in grey and are only for the Board's own use. This applies to enclosures marked in grey as well.

The rest of the document and enclosures are Available Public Information.

MINUTES

Board meeting, September 23, 2021, at 16:00 – 18:30
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Present:

From the Board: Carsten Gomard, Lars Mathiesen, David Basin, Kristine Stenhuus, Christina Hvid, Mircea Lungu, Anaya Mourad Jensen, Sebastian Mateos Nicolajsen and Mikala Sofie Skoglund Thomsen.

From the Executive Management: Martin Tvede Zachariasen, Jens Chr. Godskesen and Georg Dam Steffensen.

Others: Jannik Møller Søndergaard, ITU (item 3 and 7)

Regrets: None.

The minutes taker:
Gitte Gramstrup

Public items:

1. Approval of Minutes from the Previous Meeting (decision)

No comments to the minutes from the meeting on June 3, 2021, had been received.

Recommendation:

Executive Management recommended that the minutes were approved.

Conclusion:

The minutes were formally approved.

2. News from ITU (briefing)

The Chairman of the Board gave the word to Executive Management.

- Status on COVID-19 restrictions on Campus: Georg Dam Steffensen gave a status on the current situation. All restrictions are gone, and things are back to normal. Martin Tvede Zachariassen added that it is a great joy to have the students back at ITU.

- Status on action plan for Strategy 2022-2025: Martin Tvede Zachariassen sketched the status on the strategy process. First step is to look at how we can work with the strategic targets, and how the different departments can contribute. The group of managers will have a meeting on the topic on October 6, 2021. At the board meeting in November, Executive Management will give the board a new briefing, including on any action plan.

- Subletting status: Georg Dam Steffensen informed that Novo Nordisk Digital Innovation Hub has taken lodgings with ITU per September 1, 2021. This means better access to business co-operations opportunities for researchers and students at ITU. Also, the Alexandra Institute and some small companies have taken lodgings with ITU.

- Research – Villum Kann Rasmussen Professor at ITU: Jens Chr. Godskesen informed that ITU is very proud to now having its first Villum Kann Rasmussen Professor – Bent Flybjerg – per October 1, 2021. This is only the third time, that Denmark gets a Villum

Kann Rasmussen professor, and ITU expects that Bent Flyvbjerg will attract more external funding to ITU. The idea is to build a research group around him, and to focus on a few areas and build something up. The Chairman of the Board found this to be very good news and well done to make it possible.

Confidential items:

3.

Public items:

4. Status on ITU Framework Contract 2022-2025 (briefing)

The Chairman of the Board informed that the negotiations are progressing. The planned second meeting on September 27, 2021, has – on initiative from the ministry – been postponed until November 29, 2021, which – all things considered – seems extremely sensible.

5. Half-year Accounts and Predictions for the Result of 2021 (briefing)

The Chairman of the Board gave the word to Georg Dam Steffensen, who referred to enclosure 1 and elaborated on some elements, especially regarding staff forecast and cash flow forecast. He answered questions from the board members.

6. Fulfilment of Strategic Contract Targets 2021 (discussion)

The Chairman of the Board found that things look fine and gave the word to Martin Tvede Zachariasen, who referred to enclosure 2 and elaborated on the comments on the agenda. Regarding T14 (graduate unemployment), this is still green, but a slight increase in graduate unemployment has been observed. This could be COVID-19 related. Regarding T21 (The Research Center for Government IT), Lars Mathiesen recommended to focus on this. The center is not known in society, and this is a needed area. On inquiry from Christina Hvid, Martin Tvede Zachariasen commented on T26 (Informatics course for high school teachers) being red; the reasons why are not known.

7. Framework Budget 2022-2025 (decision)

The Chairman of the Board gave the word to Jannik Møller Søndergaard, who reminded that the framework budget is the “as-is scenario” and does not include the effects of the political agreement of reducing student admission towards 2030, nor includes the ITU Vejle. He referred to enclosure 3 and elaborated on some elements. The extra STEM/COVID-19 student admission is not fully financed by the extra government grants. TAP/VIP ratio is below the national average. There is a deficit in

2021 and 2022, but in the five-year projection we balance it. Regarding the key performance indicators ECTS/teaching FTE and TAP/VIP balance, ITU follows the sector average quite well, and ITU being a small university, Jannik Møller Søndergaard believes that being in the lower half is the right place to be. The Chairman of the Board agreed to this. Finally, Jannik Møller Søndergaard answered clarifying questions from the board members, and Anaya Mourad Jensen reminded to remember also considering the TAP (and not only the VIP) point of view, when looking at the performance indicators. Mircea Lungu questioned the strategy of decreasing the funding for the academic departments and increasing the funding for the administration and expressed his doubt that this is a good strategy, given that research and teaching are the main activities. The Chairman of the Board rounded the item by suggesting an approval of the framework budget, knowing that it will be revised when we know more than we do at this point.

Recommendation:

Executive Management recommended that the Framework Budget 2022-2025 be approved.

Conclusion:

The Framework Budget 2022-2025 was unanimously approved by the Board.

8. Actions Regarding Intake, Autumn 2021 (briefing)

The Chairman of the Board gave the word to Martin Tvede Zachariasen, who referred to and elaborated on enclosure 4. The Chairman of the Board reminded that other universities have free seats; ITU does not.

9. Rules of Procedure Review (decision)

The Chairman of the Board informed that this is a yearly exercise, warranted in ITU's Rules of Procedure, § 13, subsection 2, and referred to the recommendation, since no necessary adjustments have appeared.

Recommendation:

Executive Management recommended that the Rules of Procedure, approved and signed on September 20, 2018, are kept unchanged.

Conclusion:

The Board unanimously agreed to the recommendation and the Rules of Procedure, approved and signed on September 20, 2018, are kept unchanged.

10. The Board's Self-evaluation 2021 (decision)

The Chairman of the Board noted that this is a yearly evaluation and hoped that everyone will take the time to fill in the questionnaire and feel free to be frank. He will be very open to any meetings, if requested. As previously, a self-evaluation

questionnaire with the total answers will be made as a confidential enclosure to the item on the agenda at the next board meeting in November.

Recommendation:

Based on the Self-evaluation Questionnaire, the following procedure was recommended:

*Each member of the Board receives a questionnaire by the end of September 2021. The Questionnaire is filled in and returned by e-mail to the Chairman of the Board, e-mail: carg@itu.dk (with cc to gigr@itu.dk) **on Thursday, October 7, 2021, at the latest.***

With the filled in questionnaire as starting point, the Chairman of the Board has a potential talk with the members of the Board – separately, if necessary. These talks will be scheduled by agreement with the parties in question.

As an item on the agenda at the board meeting on November 25, 2021, the Chairman of the Board will present observations from the filled in questionnaires and the potential talks with the Board Members and lead a discussion of any identified problems. The item will be confidential and can take place without the presence of the Executive Management.

Conclusion:

The Board unanimously agreed to the recommendation.

11. Questions Regarding Mail-delivered Briefings (briefing)

The Chairman of the Board noted that there were no comments to the sent out information.

12. Any Other Business

Anaya Mourad Jensen informed, that she is leaving ITU and the ITU Board by the end of the month, due to a new job. A new TAP member of the Board will be elected around December. The Chairman of the Board thanked Anaya Mourad Jensen for her time on the board.

Respectfully submitted,

Gitte Gramstrup
Assistant to the Executive Management