

## Follow-up on Strategic Goals for 2012

The report stated in the chart below represents the results as of 31 December 2012.

## Signature:



The time and activity schedule of the target has been kept.



The time and activity schedule of the target has not been kept, and it was not possible to reach the target within the time frame.

Target	Description	Comments	Status	Person(s) responsible
U1	The IT University admits at least 200 BSc students in 2012	The IT University has en- rolled 218 BSc students in 2012.		Kasper Østerbye
U2	The IT University admits at least 420 MSc students in 2012	The IT University has en- rolled 491 MSc students in 2012.		Kasper Østerbye
U4	The volume of part-time edu- cation will be at least 122 FTE ("årselever") in 2012.	The volume of part-time education at the IT Uni- versity was 122 FTE ("årselever") in 2012.		Kasper Østerbye
U7	LearnIT is up and running and implemented partly in all full- and part-time programmes (i.e. LearnIT is used for at least two courses on each programme).	LearnIT is not ready for EBUSS. Further, one of the two courses adopting LearnIT in Master in In- teraction Design was can- celled and no replace- ment was possible.		Kasper Østerbye



U8	The revision of the MSc pro- gramme Digital Design and Communication is implement- ed and in place for admission of bachelors from Digital Me- dia and Design at the IT Uni- versity as well as bachelors from other universities by September 2012.	The revised plan for Digi- tal Design and Communi- cation has been approved by the Study Board, and 131 students from the IT University and other uni- versities have been ad- mitted to the programme by September 2012.	Kasper Østerbye
U9	No later than 1 July 2012, a task force is in place to devel- op a revised version of EBUSS, attractive to bachelors from Global Business Infor- matics at the IT University as well as bachelors from other universities in Denmark and abroad. Before the end of 2012, a revision of the EBUSS curriculum has been accepted.	The task force was up and running from May 2012. It has undergone changes during the year. The most recent organi- sation is described in ver- sion 1.4 of the project description dated 2012- 12-26. The curriculum was approved by the Vice Chancellor on 21 Decem- ber 2012.	Mads Tofte
U10	The IT University will carry out an evaluation of its teaching environment ("undervisnings- miljøvurderinger") and publish the results on the Internet.	The evaluation has been carried through and re- sults have been published on the Internet.	Lene Rehder
U11	At least 15% of all courses at each master programme (part-time studies) are taught by permanent staff (VIP) as course responsibles with at least 33% teaching load.	In 2012 we offer three master programmes: In- teraction Design (IND) – 15% of 12 courses is 2 and 2 courses are ful- filling the goal; Software Construction (SKO) – 15% of 9 courses is 1 and 6 courses are fulfilling the goal; IT Management (ILM) – 15% of 28 cours- es is 4 and 4 courses are fulfilling the goal.	Jens Chr. Godskesen



U12	For 90 % of time-slot booking of rooms for teaching for the fall semester 2012, the actual use of the room, measured in number of students present, will be at least 35 % of the number of seats in the room (efforts must be made to achieve this goal in a manner which in the spring term of 2012 makes auditorium 3 and 4 available for other purposes than teaching for one full day a week, and which in the au- tumn term 2012 makes audi- torium 4 available for other purposes than teaching for one full day a week).	In fall 2012, 90 % of time-slot booking of rooms for teaching have had an average actual use of 19 %, measured as actual students to the number of seats in the room. It hasn't been pos- sible in the period to re- lieve auditorium 4 for teaching one day a week.	Lene Rehder
U13	Ensure that ITU carries out at least two PPG projects in 2012 which make the organization more efficient.	The IT University has conducted the following projects that contribute to this goal: New AD and implementation of Win- dows 7, New Digital In- voice System, New Mail and Calendar system, which all have been rolled out to the entire organi- zation and made the or- ganization more efficient.	Henrik Ejby Bidstrup
U14	Carry out evaluations on final- ized PPG-projects in order to gather the experiences of working in the present set up of the project organization.	Survey and evaluation of the finalized PPG projects have been conducted. The results have been gathered in a report.	Henrik Ejby Bidstrup
U15	By 1 July 2012 a broader range of the IT University's faculty and students has digi- tal full text access to journal papers among the ones that have been offered on trial in 2011 (this goal does not obli- gate the Royal Library).	The library at the IT University has been offering full text access to more journals from 1 July, es- pecially in the social sci- ence, technology studies, and humanities area. This is journals from Sage, Taylor and Francis, Wiley, as well as trial access to Academic Search Com- plete. Further possibilities are being investigated.	Peter Sestoft



U16	Before the end of 2012 The Infrastructure Group will carry out an analysis of whether the university's office space and office facilities meet the needs of the different departments, and whether these locations are used in an appropriate way given the needs of the departments. As part of the analysis it will be considered whether it could be an ad- vantage for students and em- ployees, as well as an efficien- cy improvement, to establish a joint desk ("One stop shop"), manned by employees from departments with service tasks (i.e. primarily FM, IT and the Study Administra- tion). The analysis will also include a potential takeover of the 5th floor, and cover areas such as: How much of the floor should be taken over? How should the rooms be used? How should the rooms be furnished?	Analysis of the office fa- cilities has ended and the final report is being pro- duced. The description of ideas for the "One stop shop" has been presented, but due to dismissal from partners, the project will not be implemented. Facilities Management has produced a proposal for the arrangement of the 5th floor, which in- clude rental activities and department allocation.	Tina Kolding Feldthusen
U17	In 2012 the Infrastructure Group will introduce the ac- cessibility policy by establish- ing and announcing "the good route" for students and em- ployees respectively. The In- frastructure Group will also ensure that information about accessibility will be described on the IT University website (the Infrastructure Group will need administrative support for this with e. g. The Com- munication's Department).	A variety of initiatives related to disabled people have been launched, and a policy for the disabled has been designed for the internet.	Tina Kolding Feldthusen
U18	The IT University's financial result (net profit) will be at least 1.31 million DKK in 2012.	The IT University's finan- cial result (net profit) is 4.75 million DKK in 2012.	lben Vitved Bruhn



U19	A new IT Strategy is written and approved.	IT Operational Group has finalized the IT Strategy, and it has been approved by the management.	Henrik Ejby Bidstrup
U20	Identity Management (i.e. the handling of user's identities and rights): An architecture for ITU's future identity man- agement is designed, docu- mented and decided.	Architecture for ITU's identity management has been designed, docu- mented and decided.	Henrik Ejby Bidstrup
U21	The mail and calendar sys- tems have been replaced, preferably by cloud solutions.	All employees are now using the cloud solution for their mail/calender system. Students, too, are using the mail/calender system, though it remains to be migrated into the cloud.	Henrik Ejby Bidstrup
U22	A new service is created to coordinate the special IT needs of researchers and in- structors, enabling amortiza- tion of the associated costs across the various projects and courses. This organiza- tion, tentatively called "Re- searchIT", expands the suc- cessful structure of pITlab and their technical services to all students and VIPs, comple- menting the proposed labora- tory reorganization. Re- searchIT will be primarily staffed by Sebastian Büttrich and PhD students performing duty hours. It will receive ad- ditional funding from research projects as necessary to meet their goals.	ResearchIT has been cre- ated, and the service set- up approved by the Head of Department.	Jens Chr. Godskesen



U23	During 2012, 2/3 of students using an ITU exchange agreement with a strategic partner will share experiences with other students through a written or audio/visual testi- monial delivered to the inter- national office (Strategic partners presently include: Singapore Management Uni- versity, Georgia Tech, ETH and University of Algoma, Canada).	75 % of the students (6 out of a total of 8 stu- dents) using exchange agreements with a stra- tegic partner have ful- filled the goal.	Lene Rehder
U24	During 2012, 1/3 of research- ers going abroad on ITU's sabbatical agreement will (in cooperation with international office) succeed in signing a Memorandum of Understand- ing (or similar) with destina- tion partner regarding either online student collabo- ration, short term visits, or long term visits through stu- dent exchange agreements or similar (the 2012 goal should be considered a pilot for a possible future addition to the sabbatical agreement).	None of the current re- searchers have requested to go on sabbatical in 2012. The goal is regard- ed as fulfilled. Please note, that the sab- batical agreement was just introduced in the beginning of fall semester 2011.	Jens Chr. Godskesen
U28	Make a plan for reaching the strategy's funding goals, in- cluding a reasoned distribution on different external funding sources: Grundforsknings- fonden, Det fri forskningsråd, Det strategiske forskningsråd, EU (ERC and other programs), other international sources, Højteknologifonden, Rådet for teknologi og innovation.	A short term plan for 2012 has been created by Department Management and made available in wiki. A long term plan for ac- tivities during 2013 which will result in reaching goal on spend external funding in 2014 has been finalised by the end of 2012.	Marie Gottlieb (Jørgen Staunstrup)



U29	Create a transparent mecha- nism for prioritizing the differ- ent needs for research sup- port: Grant applications, pro- ject administration, reporting, and so on.	A funding process de- scription was created and decided in Department Management. A support package for EU applications was created and decided in Depart- ment Management. The bronze-silver-gold project support package model was adjusted to match the funding pro- cess.	Marie Gottlieb (Jørgen Staunstrup)
U31	Initiate substantial research collaboration with a significant Danish sector (energy, health, folkeskolen). The collabora- tion must result in the sub- mission of at least one appli- cation for external research funding by the end of 2012.	The research project "Al- ien Energy" has been granted by The Danish Council for Independent Research. The purpose is in collaboration with in- dustries and authorities to examine the local community's part in the development of wave energy in Denmark.	Jens Chr. Godskesen
U32	By the end of 2012 at least two proposals have been suc- cessfully evaluated as candi- dates for eventually becoming a strategic area. For each pro- posal there is a concrete plan of how they should develop to become strategic areas.	Three proposals (Energy Futures, Interaction De- sign for the Good Life, and GIRI 2.0) have been successfully evaluated as candidates for becoming strategic areas. All pro- posals have specific plans regarding the efforts to develop into a strategic area.	Jens Chr. Godskesen
U34	Continue the implementation of the sabbatical policy. The department should make a plan for the coming two years of who of the faculty goes on sabbatical when.	The department has compiled a list of plans for the sabbaticals in the coming years	Jens Chr. Godskesen



U35	Investigate the possibility of implementing a de facto 3+5 PhD programme within the framework of the current 4+4 programme and recommend- ing in a small report by the end of 2012 what can realisti- cally be implemented.	A report has been com- posed, investigating the realistic possibility of im- plementing a de facto 3+5 PhD programme within the framework of the current 4+4 pro- gramme.	Carsten Schürmann
U36	Graduate 17 PhD's in 2012. At least 17 PhD students will successfully defend their the- ses in 2012.	As of end 2012, 11 PhD students have succesfully defended their theses.	Carsten Schürmann
U37	Implementation of contingen- cy instructions for STADS and testing of this.	Instructions for continuity management in relation to network drives and STADS (application and database) have been es- tablished and both are tested through a desktop business continuity test.	Georg Dam Steffensen
U38	Preparation and approval of procedures for change man- agement (ændringsstyring) of STADS, Navision and CMS.	A change management process in relation to STADS, Navision and CMS has been established and implemented.	Georg Dam Steffensen