



Enclosure 2

**Follow-up on Strategic Goals for 2012**

The report stated in the chart below represents the results as of 30 September 2012.

**Signature:**



The time and activity schedule of the target has been kept.



The time and activity schedule of the target has not been kept. However, it is still estimated that the target can be reached within the period as the delays are not critical.







The time and activity schedule of the target has not been kept, and if the present development continues, it will not be possible to reach the target within the time frame.



The time and activity schedule of the target has not yet been launched, or data is not yet available.

Target	Description	Comments	Status	Person(s) responsible
U1	The IT University admits at least 200 BSc students in 2012	The IT University has enrolled 218 BSc students in 2012.		Kasper Østerbye
U2	The IT University admits at least 420 MSc students in 2012	The IT University has enrolled 491 MSc students in 2012.		Kasper Østerbye
U4	The volume of part-time education will be at least 122 FTE ("årselever") in 2012.	As of 1 November 2012 the IT University has enrolled 122.1 FTE.		Kasper Østerbye
U7	LearnIT is up and running and implemented partly in all full- and part-time programmes (i.e. LearnIT is used for at least two courses on each programme).	LearnIT is not ready for EBUSS. Further, a course adopting LearnIT in Master in Interaction Design was cancelled and no replacement was possible.		Kasper Østerbye






U8	The revision of the MSc programme Digital Design and Communication is implemented and in place for admission of bachelors from Digital Media and Design at the IT University as well as bachelors from other universities by September 2012.	The revised plan for DDK has been approved by the Study Board, and 131 students have been admitted to the programme in September 2012.		Kasper Østerbye
U9	No later than 1 July 2012, a task force is in place to develop a revised version of EBUSS, attractive to bachelors from Global Business Informatics at the IT University as well as bachelors from other universities in Denmark and abroad. Before the end of 2012, a revision of the EBUSS curriculum has been accepted.	The task force delivered a tentative curriculum to Management but the task force is now being reorganised as a project following the ITU project model.		Mads Tofte
U10	The IT University will carry out an evaluation of its teaching environment ("undervisningsmiljøvurderinger") and publish the results on the Internet.	The evaluation has been carried through and results have been published at the Internet.		Lene Rehder
U11	At least 15% of all courses at each master programme (part-time studies) are taught by permanent staff (VIP) as course responsables with at least 33% teaching load.	In 2012 we offer three master programmes: Interaction Design (IND) – 15% of 12 courses is 2 and 2 courses are fulfilling the goal; Software Construction (SKO) – 15% of 9 courses is 1 and 6 courses are fulfilling the goal; IT Management (ILM) – 15% of 28 courses is 4 and 4 courses are fulfilling the goal.		Jens Chr. Godskesen







U12	For 90 % of time-slot booking of rooms for teaching for the fall semester 2012, the actual use of the room, measured in number of students present, will be at least 35 % of the number of seats in the room (efforts must be made to achieve this goal in a manner which in the spring term of 2012 makes auditorium 3 and 4 available for other purposes than teaching for one full day a week, and which in the autumn term 2012 makes auditorium 4 available for other purposes than teaching for one full day a week).	Data collection takes place in week 41 and 46.	○	Lene Rehder
U13	Ensure that ITU carries out at least two PPG projects in 2012 which make the organization more efficient.	Three active projects contribute to this: New mail/calendar system, invoice system and PILP2.	●	Henrik Ejby Bidstrup
U14	Carry out evaluations on finalized PPG-projects in order to gather the experiences of working in the present set up of the project organization.	Evaluation was conducted through the summer and a report will be ready in October. In order to get a more holistic view, ongoing projects will be included in the evaluation when appropriate.	●	Henrik Ejby Bidstrup
U15	By 1 July 2012 a broader range of the IT University's faculty and students has digital full text access to journal papers among the ones that have been offered on trial in 2011 (this goal does not obligate the Royal Library).	The ITU Library has been offering full text access to more journals from 1 July, especially in the social science, technology studies, and humanities area. This is journals from Sage, Taylor and Francis, Wiley, as well as trial access to Academic Search Complete. Further possibilities are being investigated.	●	Peter Sestoft







U16	<p>Before the end of 2012 The Infrastructure Group will carry out an analysis of whether the university's office space and office facilities meet the needs of the different departments, and whether these locations are used in an appropriate way given the needs of the departments. As part of the analysis it will be considered whether it could be an advantage for students and employees, as well as an efficiency improvement, to establish a joint desk ("one stop shop"), manned by employees from departments with service tasks (i.e. primarily FM, IT and the Study Administration). The analysis will also include a potential takeover of the 5th floor, and cover areas such as: How much of the floor should be taken over? How should the rooms be used? How should the rooms be furnished?</p>	<p>Analysis of the office facilities has ended and the final report has been produced.</p> <p>The description of ideas for the One-stop-shop has been presented, but due to dismissal from partners, the project will not be implemented.</p> <p>The scenario of the takeover of the 5th floor has been made, though the arrangement of the office facilities awaits the decision of facility allocation. This will take place after the acquisition in January 2013.</p>		Tina Kolding Feldthusen
U17	<p>In 2012 the Infrastructure Group will introduce the accessibility policy by establishing and announcing "the good route" for students and employees respectively. The Infrastructure Group will also ensure that information about accessibility will be described on the IT University website (the Infrastructure Group will need administrative support for this with e. g. The Communication's Department).</p>	<p>The considerations are well under way, but due to involvement of the research areas, the continuation has been postponed. The researchers have been engaged in the start-up of the autumn semester.</p>		Tina Kolding Feldthusen
U18	<p>The IT University's financial result (net profit) will be at least 1.31 million DKK in 2012.</p>	<p>The financial result as of 30 September 2012 is considerably higher than 1.31 million DKK, and it is very unlikely that the result at the end of the year will be lower than the goal.</p>		Iben Vitved Bruhn








U19	A new IT strategy is written and approved.	IT Operational Group has finalised the IT strategy, and the Management has approved it.		Henrik Ejby Bidstrup
U20	Identity Management (i.e. the handling of user's identities and rights): An architecture for ITU's future identity management is designed, documented and decided.	An architecture for ITU's identity management has been designed, documented and decided.		Henrik Ejby Bidstrup
U21	The mail and calendar systems have been replaced, preferably by cloud solutions.	A new Exchange environment for employees and students has been successfully migrated. As such, the goal is fulfilled. However, we are still working on the migration to the cloud and estimate that this will be completed within the year.		Henrik Ejby Bidstrup
U22	A new service is created to coordinate the special IT needs of researchers and instructors, enabling amortization of the associated costs across the various projects and courses. This organization, tentatively called "ResearchIT", expands the successful structure of pITlab and their technical services to all students and VIPs, complementing the proposed laboratory reorganization. ResearchIT will be primarily staffed by Sebastian Büttrich and PhD students performing duty hours. It will receive additional funding from research projects as necessary to meet their goals.	The service setup has been approved by the Head of Department.		Jens Chr. Godskesen





U23	During 2012, 2/3 of students using an ITU exchange agreement with a strategic partner will share experiences with other students through a written or audio/visual testimonial delivered to the international office (Strategic partners presently include: Singapore Management University, Georgia Tech, ETH and University of Algoma, Canada).	75 % of the students (6 out of a total of 8 students) using exchange agreements with a strategic partner have fulfilled the goal.		Lene Rehder
U24	During 2012, 1/3 of researchers going abroad on ITU's sabbatical agreement will (in cooperation with international office) succeed in signing a Memorandum of Understanding (or similar) with destination partner regarding either online student collaboration, short term visits, or long term visits through student exchange agreements or similar (the 2012 goal should be considered a pilot for a possible future addition to the sabbatical agreement).	None of the current researchers have requested to go on sabbatical in 2012, so the goal is not measurable.		Jens Chr. Godskesen
U28	Make a plan for reaching the strategy's funding goals, including a reasoned distribution on different external funding sources: Grundforskningsfonden, Det fri forskningsråd, Det strategiske forskningsråd, EU (ERC and other programs), other international sources, Højteknologifonden, Rådet for teknologi og innovation.	Plans have been made and will be evaluated before the end of the year.		Marie Gottlieb (Jørgen Staunstrup)
U29	Create a transparent mechanism for prioritizing the different needs for research support: Grant applications, project administration, reporting, and so on.	Funding support processes have been decided by the department management (for EU in May and for other funding sources in September).		Marie Gottlieb (Jørgen Staunstrup)



U31	Initiate substantial research collaboration with a significant Danish sector (energy, health, folkeskolen...). The collaboration must result in the submission of at least one application for external research funding by the end of 2012.	The research project "Alien Energy" has been granted by The Danish Council for Independent Research. The purpose is in collaboration with industries and authorities to examine the local community's part in the development of wave energy in Denmark.		Jens Chr. Godskesen
U32	By the end of 2012 at least two proposals have been successfully evaluated as candidates for eventually becoming a strategic area. For each proposal there is a concrete plan of how they should develop to become strategic areas.	Three proposals (Energy Futures, Interaction Design for the Good Life, and GIRI 2.0) have been successfully evaluated as candidates for becoming strategic areas. All proposals have specific plans regarding the efforts to develop into a strategic area.		Jens Chr. Godskesen
U34	Continue the implementation of the sabbatical policy. The department should make a plan for the coming two years of who of the faculty goes on sabbatical when.	Head of Sections have been asked to collect requests for sabbatical for the coming two years. The requests will be presented for the Head of Department, and a plan for their conduct will be composed.		Jens Chr. Godskesen
U35	Investigate the possibility of implementing a de facto 3+5 PhD programme within the framework of the current 4+4 programme and recommending in a small report by the end of 2012 what can realistically be implemented.	Draft report is in preparation. It will be done by the end of the year.		Carsten Schürmann
U36	Graduate 17 PhD's in 2012. At least 17 PhD students will successfully defend their theses in 2012.	As of September 2012, nine PhD students have successfully defended their thesis. Further four or five defences are expected in 2012.		Carsten Schürmann



U37	Implementation of contingency instructions for STADS and testing of this.	Instructions regarding network drives have been established and implemented. The instructions for STADS are under development as a first draft has been designed. It is expected that the instructions will be established and implemented before the end of 2012.		Georg Dam Steffensen
U38	Preparation and approval of procedures for change management (ændringsstyring) of STADS, Navision and CMS.	The change management procedure has been written for Navision, partly for STADS and is under preparation for CMS. The work on the procedures for STADS and CMS are expected to be finalised in November. In addition, the alteration form has been applied for all three systems. The goal will be fulfilled this year.		Georg Dam Steffensen