



Enclosure 2

Follow-up on Strategic Goals for 2012

The report stated in the chart below represents the results as of 30 June 2012.

Signature:



The time and activity schedule of the target has been kept.







The time and activity schedule of the target has not been kept. However, it is still estimated that the target can be reached within the period as the delays are not critical.







The time and activity schedule of the target has not been kept, and if the present development continues, it will not be possible to reach the target within the time frame.

Target	Description	Comments	Status	Person(s) responsible
U1	The IT University admits at least 200 BSc students in 2012	The IT University has offered 236 BSc students enrollment in 2012. It is expected, that 207 students will be enrolled in 2012.		Kasper Østerbye
U2	The IT University admits at least 420 MSc students in 2012	The IT University has enrolled 173 MSc students in spring 2012, and expects enrollment of 337 MSc students in autumn 2012, in total 510 students.		Kasper Østerbye
U4	The volume of part-time education will be at least 122 FTE ("årselever") in 2012.	The prognosis predicts a total of 127 FTE in 2012, i.e. a surplus of 5 FTE. However, parttime prognosis have high variance.		Kasper Østerbye
U7	LearnIT is up and running and implemented partly in all full- and part-time programmes (i.e. LearnIT is used for at least two courses on each programme).	LearnIT is up and running, and is scheduled to be used in at least two courses on each programmes in autumn 2012, except for EBUSS.		Kasper Østerbye






U8	The revision of the MSc programme Digital Design and Communication is implemented and in place for admission of bachelors from Digital Media and Design at the IT University as well as bachelors from other universities by September 2012.	The revised plan for DDK has been approved by the Study Board, and the students are admitted in a record number for the programme.		Kasper Østerbye
U9	No later than 1 July 2012, a task force is in place to develop a revised version of EBUSS, attractive to bachelors from Global Business Informatics at the IT University as well as bachelors from other universities in Denmark and abroad. Before the end of 2012, a revision of the EBUSS curriculum has been accepted.	The taskforce has been formed. It is led by Thomas Hildebrandt.		Mads Tofte
U10	The IT University will carry out an evaluation of its teaching environment ("undervisningsmiljøvurderinger") and publish the results on the Internet.	The evaluation has been carried through. Results will be published soon.		Lene Rehder
U11	At least 15% of all courses at each master programme (part-time studies) are taught by permanent staff (VIP) as course responsables with at least 33% teaching load.	In 2012 we offer three master programmes: Interaction Design (INM) – 15% of 12 courses is 1.8 and 2 courses are fulfilling the goal; Software Konstruktion (SOK) – 15% of 7 courses is 1.1 and 4 courses are fulfilling the goal; IT Management (ILS) – 15% of 28 courses is 4.2 and 4 courses are fulfilling the goal.		Jens Chr. Godskesen







U12	For 90 % of time-slot booking of rooms for teaching for the fall semester 2012, the actual use of the room, measured in number of students present, will be at least 35 % of the number of seats in the room (efforts must be made to achieve this goal in a manner which in the spring term of 2012 makes auditorium 3 and 4 available for other purposes than teaching for one full day a week, and which in the autumn term 2012 makes auditorium 4 available for other purposes than teaching for one full day a week).	As the result is based on fall semester 2012, no results available yet.		Lene Rehder
U13	Ensure that ITU carries out at least two PPG projects in 2012 which make the organization more efficient.	The goal will be measured in the end of 2012. For now, we have three active projects that contribute to this: New mail/calendar system, invoice system and PILP2.		Henrik Ejby Bidstrup
U14	Carry out evaluations on finalized PPG-projects in order to gather the experiences of working in the present set up of the project organization.	Evaluation will be conducted through the summer and a report will be ready in September. In order to get a more holistic view, ongoing projects will be included in the evaluation when appropriate.		Henrik Ejby Bidstrup
U15	By 1 July 2012 a broader range of the IT University's faculty and students has digital fulltext access to journal papers among the ones that have been offered on trial in 2011 (this goal does not obligate the Royal Library).	The ITU Library offers fulltext access to more journals from around 1 July, especially in the social science, technology studies, and humanities area. In particular journals from Sage, Taylor and Francis, Wiley, as well as trial access to Academic Search Complete. Further possibilities are being investigated.		Peter Sestoft







U16	<p>Before the end of 2012 The Infrastructure Group will carry out an analysis of whether the university's office space and office facilities meet the needs of the different departments, and whether these locations are used in an appropriate way given the needs of the departments. As part of the analysis it will be considered whether it could be an advantage for students and employees, as well as an efficiency improvement, to establish a joint desk ("one stop shop"), manned by employees from departments with service tasks (i.e. primarily FM, IT and the Study Administration). The analysis will also include a potential takeover of the 5th floor, and cover areas such as: How much of the floor should be taken over? How should the rooms be used? How should the rooms be furnished?</p>	<p>Analysis of the office facilities has ended and the final report is being produced.</p> <p>The description of ideas for the One-stop-shop has been presented and approved by the PPG. Preparation of the project description is starting soon.</p> <p>We're awaiting the final announcement about the takeover of 5.te.</p>		Tina Kolding Feldthusen
U17	<p>In 2012 the Infrastructure Group will introduce the accessibility policy by establishing and announcing "the good route" for students and employees respectively. The Infrastructure Group will also ensure that information about accessibility will be described on the IT University website (the Infrastructure Group will need administrative support for this with e. g. The Communication's Department).</p>	<p>The "The Good Route" will be visible before semester start. The same applies for the information about accessibility on the IT University website.</p>		Tina Kolding Feldthusen
U18	<p>The IT University's financial result (net profit) will be at least 1.31 million DKK in 2012.</p>	<p>The financial result as of 30 June 2012 is considerably higher than 1.3, and it is very unlikely that the result in the annual report will be lower than the goal in 2012.</p>		Iben Vitved Bruhn









U19	A new IT strategy is written and approved.	ITG have finalized the strategy, and the management will probably approve it.		Henrik Ejby Bidstrup
U20	Identity Management (i.e. the handling of user's identities and rights): An architecture for ITU's future identity management is designed, documented and decided.	The goal is complete. We now have an architecture for ITU's identity management.		Henrik Ejby Bidstrup
U21	The mail and calendar systems have been replaced, preferably by cloud solutions.	The mail/calendar system has been replaced with a hosted version and the employees are migrated. Students will be migrated on Juli 16th. We have received an answer from datatilsynet that will allow us to go to the cloud solution later on.		Henrik Ejby Bidstrup
U22	A new service is created to coordinate the special IT needs of researchers and instructors, enabling amortization of the associated costs across the various projects and courses. This organization, tentatively called "ResearchIT", expands the successful structure of pITlab and their technical services to all students and VIPs, complementing the proposed laboratory reorganization. ResearchIT will be primarily staffed by Sebastian Büttrich and PhD students performing duty hours. It will receive additional funding from research projects as necessary to meet their goals.	The task group has met about the new service, and Sebastian has presented his ideas of content. In the next step the Head of Department will respond to the service setup.		Jens Chr. Godskesen




U23	During 2012, 2/3 of students using an ITU exchange agreement with a strategic partner will share experiences with other students through a written or audio/visual testimonial delivered to the international office (Strategic partners presently include: Singapore Management University, Georgia Tech, ETH and University of Algoma, Canada).	First results will not be available before September. Students will end their study abroad semester this summer and hand in testimonials after the summer holiday.		Lene Rehder
U24	During 2012, 1/3 of researchers going abroad on ITU's sabbatical agreement will (in cooperation with international office) succeed in signing a Memorandum of Understanding (or similar) with destination partner regarding either online student collaboration, short term visits, or long term visits through student exchange agreements or similar (the 2012 goal should be considered a pilot for a possible future addition to the sabbatical agreement).	So far no researcher has requested to go on sabbatical in 2012. Please bear in mind that the sabbatical agreement was just introduced beginning of the fall semester 2011.		Jens Chr. Godskesen
U28	Make a plan for reaching the strategy's funding goals, including a reasoned distribution on different external funding sources: Grundforskningsfonden, Det fri forskningsråd, Det strategiske forskningsråd, EU (ERC and other programs), other international sources, Højteknologifonden, Rådet for teknologi og innovation.	A first draft for such a plan was approved by the department management on May 30. It is my clear expectation it will be finalized during the fall.		Marie Gottlieb (Jørgen Staunstrup)
U29	Create a transparent mechanism for prioritizing the different needs for research support: Grant applications, project administration, reporting, and so on.	A process for handling the EU application process was approved by the department management on June 20. A similar plan will be developed for non-EU funding during the fall of 2012.		Marie Gottlieb (Jørgen Staunstrup)



U31	Initiate substantial research collaboration with a significant Danish sector (energy, health, folkeskolen...). The collaboration must result in the submission of at least one application for external research funding by the end of 2012.	There is a good chance that there will be submitted a research application within the energy sector. Uncertain if we will have success with an initiative within the primary school.		Jens Chr. Godskesen
U32	By the end of 2012 at least two proposals have been successfully evaluated as candidates for eventually becoming a strategic area. For each proposal there is a concrete plan of how they should develop to become strategic areas.	There are currently two proposals for becoming a strategic area and at least one is expected to be submitted before end of August. The hope is that at least two proposals will be successfully evaluated by the end of 2012.		Jens Chr. Godskesen
U34	Continue the implementation of the sabbatical policy. The department should make a plan for the coming two years of who of the faculty goes on sabbatical when.	Section heads are working on plans for sabbatical. It's one of the internal goals for the Department Management.		Jens Chr. Godskesen
U35	Investigate the possibility of implementing a de facto 3+5 PhD programme within the framework of the current 4+4 programme and recommending in a small report by the end of 2012 what can realistically be implemented.	Initial meeting with Kasper have taken place. Kasper and I write a proposal until the end of the year to introduce a MS programme of excellence. People accepted into this programme will be guaranteed a PhD position open passing a qualifying exam.		Carsten Schürmann
U36	Graduate 17 PhD's in 2012. At least 17 PhD students will successfully defend their theses in 2012.	So far 7 defenses have taken place, and 2 are scheduled.		Carsten Schürmann
U37	Implementation of contingency instructions for STADS and testing of this.	The first instruction for the network drives has been prepared. Preparation of instruction to STADS begins in September.		Georg Dam Steffensen



U38	Preparation and approval of procedures for change management (ændringsstyring) of STADS, Navision and CMS.	First draft of a formal change management procedure has been developed. The procedure is tested by the change of version in Navision. If the testing procedure goes well, it will be implemented in Navision and subsequently on STADS and CMS. This is expected to be initiated in August or September.		Georg Dam Steffensen
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